

Report of the Directors

Introduction

The directors are pleased to submit to the fifteenth annual general meeting of the Irish Auditing and Accounting Supervisory Authority ('IAASA') the financial statements for the year ended 31 December 2020, together with the report of the directors, which has been prepared pursuant to the provisions of section 325 of the Companies Act 2014 ('the 2014 Act').

Principal activities

IAASA operates as a company limited by guarantee and is the independent statutory body in Ireland responsible for the:

- (a) examination and enforcement of certain listed entities' periodic financial reporting;
- (b) oversight of the recognised accountancy bodies' functions in respect of statutory auditors and supervision of the regulatory functions of the prescribed accountancy bodies ('PABs');
- (c) adoption of standards on auditing, professional ethics and internal quality control; and
- (d) the inspection and promotion of improvements in the quality of auditing of public interest entities.

IAASA is also designated as the competent authority for the registration and quality assurance of certain third country auditors and audit entities. The company does not trade for the acquisition of gain by its members.

Business overview

An overview of IAASA's activities and future developments is given in the annual report.

Financial position

The assets and liabilities and financial position of the company are set out in detail in the financial statements on pages 52 to 70.

Risk and uncertainties

The directors confirm that, as required by the Code of Practice for the Governance of State Bodies ('the Code'), a risk management policy and procedures have been developed and adopted for the purpose of facilitating the identification, quantification and management of the key business risks facing IAASA.

Accounting records

To ensure that adequate accounting records are maintained in accordance with the requirements of sections 281 to 286 of the 2014 Act, IAASA has employed an appropriately qualified Head of Finance and provides sufficient resources to the finance function. The accounting records are located at IAASA's registered office at Willow House, Millennium Park, Naas, Co. Kildare.

Provision of relevant audit information

In accordance with section 330(1) of the 2014 Act, the directors believe that they have taken all steps necessary to make themselves aware of any relevant audit information and have established that the auditor is aware of that information. Insofar as they are aware, there is no relevant audit information of which the auditor is unaware.

Events after the end of the reporting period

No events have occurred subsequent to the reporting date which would require disclosure in the financial statements.

Auditor

IAASA's auditor, the Comptroller & Auditor General, remains in office in accordance with the provisions of section 927(2) of the 2014 Act.

Governance

IAASA was established under the Companies (Auditing & Accounting) Act 2003 ('the 2003 Act'), and operates as a company limited by guarantee under the provisions of the 2014 Act. The functions of the board are set out in section 905 of the 2014 Act. The board is statutorily independent in the performance of its functions and is responsible for ensuring good governance and performs this task by setting strategic objectives and targets and taking strategic decisions on all key business issues. The regular day-to-day management, control and direction of IAASA are the responsibility of the Chief Executive with the support and assistance of the senior management team. The Chief Executive and the senior management team must follow the broad strategic direction set by the board, and must ensure that all board members have a clear understanding of the key activities and decisions related to the entity, and of any significant risks likely to arise. While senior managers routinely attend board meetings, the Chief Executive, who is a director, acts as a direct liaison between the board and management of IAASA.

Board responsibilities

The work and responsibilities of the board are set out in a schedule of matters reserved to the board, the code of conduct for board members, and in related board policies. Standing items considered by the board include:

- declaration of conflicts of interests;
- the report of the Chief Executive, which includes details of the work of the various operational units together with ongoing financial information and management accounts;
- matters for decision;
- matters for discussion;
- risk management;
- reports from committees; and
- the report of the Secretary.

Section 927 of the 2014 Act requires IAASA to keep, in such form as may be approved by the Minister for Enterprise, Trade & Employment ('the Minister'), given with consent of the Minister for Public Expenditure & Reform, all proper and usual accounts of money received and expended by it. In preparing these financial statements, the board of IAASA is required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that it will continue in operation; and
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The board is responsible for keeping adequate accounting records which disclose, with reasonable accuracy at any time, its financial position and enables it to ensure that the financial statements comply with section 927 of the 2014 Act, and as a company limited by guarantee, section 281 of the 2014 Act. The maintenance and integrity of the corporate and financial information on the IAASA's website is the responsibility of the board.

The board is responsible for approving the annual plan and budget. The board approved the annual budget for 2020 at its meeting on 5 November 2019. Financial information including management accounts detailing actual and budgeted expenditure were considered by the board at each meeting in 2020. Ongoing evaluation of operational issues also occurred at each meeting. The Authority's three year work programme 2020 - 2022 was approved by the board on 5 November 2019.

The board is also responsible for safeguarding its assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The board considers that the financial statements of IAASA give a true and fair view of the financial performance and the financial position of IAASA at 31 December 2020.

Board responsibilities

IAASA is governed by a board of nine directors, eight of whom are non-executive and appointed by the Minister having been nominated by entities specified in the 2014 Act. The remaining director is the Chief Executive, who is appointed by the board. The 2014 Act specifies that the Authority operates independently of government and the Minister is statutorily precluded from giving directions to the Authority in the discharge of its functions. The 2014 Act provides that members may be appointed for a period of three to five years. Generally members are appointed for three year periods, and the Chairperson for five years. The composition of the board at 31 December 2020, and movements since that date, are set out below:

Composition of board at 31 December 2020

Board member	Occupation	Nominating body	Date appointed
Martin Sisk (Chairperson)	Solicitor and former regulator	Minister	21 December 2016
Mary Burke*	Head of Governance & Operational Resilience	Central Bank	14 October 2015
Clodagh Hegarty*	Lecturer	PABs	30 May 2020
David Hegarty	Principal Officer	Director of Corporate Enforcement	3 January 2020
Aisling Kennedy	Director	Minister	10 December 2020
Aisling McArdle	Head of Regulation, Euronext Dublin	ISE	29 August 2019
Ronan Nolan*	Chartered Accountant	PABs	30 May 2020
Kevin Prendergast*	Chief Executive	Ex-officio	14 November 2016
Kathleen Redmond	Principal Officer	Revenue Commissioners	24 January 2020

* Denotes membership of a PAB

Director	Date appointed	Nominating body	Reason for vacancy	Term expires/ expired
Clodagh Hegarty*	30 May 2020	PABs	Expiration of Warrant of Appointment of Etain Doyle	29 May 2023
David Hegarty	3 Jan 2020	Director of Corporate Enforcement	Expiration of Warrant of Appointment of Conor O'Mahony	2 Jan 2023
Aisling Kennedy	10 Dec 2020	Minister	Expiration of Warrant of Appointment of Nicole Lappin	9 Dec 2023
Ronan Nolan*	30 May 2020	PABs	Expiration of Warrant of Appointment of David Devlin	29 May 2023
Kathleen Redmond	24 Jan 2020	Revenue Commissioners	Resignation of Caitríona Crowley	2 Jan 2021

Details of appointments and reappointments to the board during the year

The following were not directors at the reporting date:

Member	Nominating body	Commencement of term of office	Cessation of term of office
Ms. Mary Burke*	Central Bank	10 Oct 2015	2 Jan 2021
Ms. Kathleen Redmond	Revenue Commissioners	24 Jan 2020	2 Jan 2021

The board commenced a process of external evaluation of its own 2020 performance in early January 2021. The board reviewed an evaluation questionnaire and held a facilitated discussion in this regard at its 26 January 2021 meeting.

The board has established a number of committees to assist it in discharging its functions and responsibilities. All Committees have written terms of reference and report regularly to the board. Details of committees' respective mandates and memberships are set out below.

Board committees – mandates and membership

Committee	Mandate	Membership at 31 December 2020
Section 933 committees	In accordance with section 933 of the 2014 Act from time to time IAASA establishes Enquiry Committees for the purpose of determining whether a PAB has complied with its approved investigation and disciplinary procedures.	Board members are nominated to Enquiry Committees as and when the need arises.
Section 934 committees	In accordance with section 934 of the 2014 Act from time to time IAASA establishes Investigation Committees for the purpose of determining whether there has been a possible breach of standards by a PAB member.	Board members are nominated to Investigation Committees as and when the need arises.
Audit & Risk Committee ('ARC')	Monitoring the integrity of IAASA's financial statements, the effectiveness of IAASA's internal control and risk management systems and monitoring and reviewing the effectiveness of the internal and external audit processes.	Aisling McArdle (Chairperson) David Hegarty Ronan Nolan

Where section 933 or 934 committees are established, they report to the board on a regular basis on the progress of enquiries/investigations and other important issues relevant to the overall governance of IAASA (e.g. matters pertaining to litigation risk etc.). During the preliminary stages of enquiries/investigations, similar reporting is provided by the executive. The board does not receive reports regarding the subject matter of enquiries or investigations.

The ARC comprises three non-executive directors and its terms of reference are set out in the Charter of the Audit & Risk Committee, available of the Authority's website. The charter sets out specific roles and responsibilities for the ARC.

Schedule of attendance, fees and expenses

Details of fees and expenses paid to members are disclosed in the Authority's financial statements, and have been provided to the Minister.

	Board	ARC	Fees (€)	Expenses (€)
		tended/meetings e to attend	Note 1	Note 2
Martin Sisk (Chairperson)	9/9		€11,970	€1,310
Kevin Prendergast (Chief Executive)	9/9		-	Note 3
Mary Burke	7/8		-	-
David Devlin	3/3	2/2	€3,163	-
Etain Doyle	4/4		€3,163	-
Clodagh Hegarty	5/5		€4,551	-
David Hegarty	9/9	0/1	-	-
Aisling Kennedy	1/1		€443	-
Nicole Lappin	6/6	3/3	€5,406	-
Aisling McArdle	9/9	4/4	€7,695	-
Ronan Nolan	5/5	2/2	€4,551	-
Kathleen Redmond	6/8		-	-

Note 1: Members who are public servants, including the Chief Executive, are not eligible to receive fees.

Note 2: In addition to the expenses set out in this Table, IAASA incurred costs of €1,325 in respect of room hire and incidental expenditure related to board activities.

Note 3: Expenses paid to the Chief Executive, an *ex-officio* director/board member, are excluded from this table on the basis that they are incurred by him pursuant to his role as Chief Executive rather than as a board member. In any event, any expenses paid to the Chief Executive are publicly disclosed in IAASA's financial statements.

Key personnel changes

The responsibility for planning, directing and controlling the activities of IAASA rests exclusively with the board of directors and the Chief Executive, who is also a director. Changes in board membership in the period are set out above.

Disclosures required by the Code

The board is responsible for ensuring that IAASA has complied with the requirements of the Code as published by the Department of Public Expenditure & Reform. The following disclosures are required by the Code:

Employee short-term benefits breakdown

An analysis of total employee remuneration (including salaries and other benefits, but excluding holiday pay accruals and employer superannuation contributions) for those earning over \leq 60,000 is set out in note 14 of the financial statements.

Consultancy costs

An analysis of consultancy expenditure is set out in note 17 of the financial statements,

Legal costs and settlements

There were no legal settlements in the year [2019: nil]. Legal costs incurred relate to general legal advice.

Travel and subsistence expenditure

An analysis of travel and subsistence expenditure is set out in note 16 of the financial statements.

Hospitality expenditure

An analysis of hospitality expenditure is set out in note 18 of the financial statements.

Statement of compliance

IAASA has complied with the requirements of the Code as published by the Department of Public Expenditure & Reform.

Approved and authorised for issue by the Board of directors and signed on its behalf:

Martin Sisk *Chairperson* 1 June 2021

Statement on Internal Control

Scope of responsibility

On behalf of the Irish Auditing & Accounting Supervisory Authority, I acknowledge the board's responsibility for ensuring that an effective system of internal control is maintained and operated. This responsibility takes account of the requirements of the Code of Practice for the Governance of State Bodies.

Purpose of the system of internal control

The system of internal control is designed to manage risk to a tolerable level rather than to eliminate it. The system can therefore only provide reasonable and not absolute assurance that assets are safeguarded, transactions authorised and properly recorded and that material errors or irregularities are either prevented or detected in a timely way.

The system of internal control, which accords with guidance issued by the Department of Public Expenditure & Reform, has been in place in IAASA for the year ended 31 December 2020 and up to the date of approval of the financial statements except for the internal control issues outlined below.

Capacity to handle risk

IAASA has an Audit and Risk Committee comprising three board members, one of whom is the Chair. In accordance with section 907(2A) of the 2014 Act, all board members are knowledgeable in areas relevant to the conduct of statutory audit. The ARC met four times in 2020.

IAASA has also appointed CrowleysDFK as internal auditors for the period 2020-2022, who are adequately resourced to conduct a programme of work agreed with the ARC.

IAASA has developed a risk management policy which sets out its risk appetite, the risk management processes in place and details the roles and responsibilities of staff in relation to risk. The policy has been issued to all staff who are expected to work within IAASA's risk management policies, to alert management on emerging risks and control weaknesses and assume responsibility for risks and controls within their own area of work.

Risk and control framework

IAASA has implemented a risk management system which identifies and reports key risks and the management actions being taken to address and, to the extent possible, to mitigate those risks. A risk register is in place which identifies the key risks facing IAASA and these have been identified, evaluated and graded according to their significance. The register is reviewed and updated by the ARC on at each meeting. Moderate and significant risks are also reported to the board, where risk management remains a standing agenda item. The outcome of these assessments is used to plan and allocate resources to ensure risks are managed to an acceptable level.

The risk register details the controls and actions needed to mitigate risks and responsibility for operation of controls assigned to specific staff. I confirm that a control environment containing the following elements is in place:

- procedures for all key business processes have been documented;
- financial responsibilities have been assigned at management level with corresponding accountability;
- there is an appropriate budgeting system with an annual budget which is kept under review by senior management;
- there are systems aimed at ensuring the security of the information and communication technology systems; and
- there are systems in place to safeguard the assets.

Ongoing monitoring and review

Formal procedures have been established for monitoring control processes and control deficiencies are communicated to those responsible for taking corrective action and to management and the board, where relevant, in a timely way. I confirm that the following ongoing monitoring systems are in place:

- key risks and related controls have been identified and processes have been put in place to monitor the operation of those key controls and report any identified deficiencies;
- responsibility for financial management has been assigned to the Head of Corporate Services, a professional accountant; and
- there are regular reviews by the Chief Executive and board of periodic and annual performance and financial reports which indicate performance against budgets/ forecasts.

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Impact of Covid-19

ICT:

IAASA's policy to facilitate remote working for all employees was in place, and by March 2020, all staff had been provided with laptops and secure, remote access system to work from home. Consistent with government guidelines, IAASA encouraged all staff to work from home from 12 March 2020, and IAASA's offices are closed to all staff during level 4 or 5 restrictions.

Finance:

In view of IAASA's scale, financial control is largely centralised within the corporate services team. The team has reviewed all aspects of the financial control environment, and modified procedures where necessary or appropriate to function in a remote environment. These, in the main, comprise the replacement of physical signature as evidence of review with electronic confirmation. This has allowed for more efficient processes without any diminution of financial control.

Employee wellbeing:

IAASA recognises that while technology addresses the physical access restriction, it does not necessarily address the emotional impact of the pandemic, or the isolation from colleagues. IAASA has taken a number of step to address these impacts, including increased use of video as a means of communication, and regular training and "coffee break" engagements to encourage communication and interaction across the organisation. IAASA also has a wellbeing committee in place to assist with initiatives, along with an external employee assistance programme.

Operations:

IAASA has put systems in place to enable it continue is supervisory and oversight activities on a remote basis. Controls have been put in place to protect data used in these processes,

Brexit

IAASA's has also taken steps to ensure that its regulatory models will not be restricted by Brexit, and the UK becoming a third country for audit oversight and GDPR purposes.

Procurement

I confirm that IAASA has procedures in place to ensure compliance with current procurement rules and guidelines.

Review of effectiveness

I confirm that IAASA has procedures to monitor the effectiveness of its risk management and control procedures. IAASA's monitoring and review of the effectiveness of the system of internal control is informed by the work of the internal and external auditors, the Audit and Risk Committee which oversees their work, and the senior management within IAASA responsible for the development and maintenance of the internal control framework.

I confirm that the board conducted an annual review of the effectiveness of the internal controls for 2020.

Signed on behalf of the board:

Martin Sisk Chairperson 1 June 2021

Directors' Responsibilities Statement

IAASA performs its functions and exercises its powers through a company limited by guarantee, designated for that purpose in accordance with the 2014 Act.

Company law requires the directors to prepare financial statements and the report of the directors for each financial year which give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of its surplus or deficit for that period and otherwise comply with the 2014 Act. In preparing those financial statements, which are prepared in accordance with FRS 102 *The Financial Reporting Standard applicable in the United Kingdom and Ireland*, the directors are required to:

- select suitable accounting policies in accordance with Irish generally accepted accounting practices and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with appropriate accounting standards, identify these standards, and note the effect and the reason for any material departure from those standards; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that IAASA will continue in operation.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and profit or loss of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors' report comply with the 2014 Act and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Section 927(1) of the 2014 Act further provides that IAASA '... shall keep records of, and prepare all proper and usual accounts of –

- (a) all income received by it, including records of the sources of that income,
- (b) all expenditure incurred by it, and
- (c) its assets and liabilities'.

Approved and authorised for issue by the Board of directors and signed on its behalf:

Martin Sisk Chairperson 1 June 2021

Comptroller and Auditor General Opinion

Ard Reachtaire Cuntas agus Ciste Comptroller and Auditor General

Report for presentation to the Houses of the Oireachtas

Irish Auditing and Accounting Supervisory Authority

Opinion on the financial statements

I have audited the financial statements of the Irish Auditing and Accounting Supervisory Authority for the year ended 31 December 2020 as required under the provisions of section 927 of the Companies Act 2014. The financial statements comprise the statement of financial position, the statement of income and expenditure, the statement of changes in reserves and capital account, the statement of cash flows and the related notes, including a summary of significant accounting policies.

In my opinion, the financial statements

- give a true and fair view of the assets, liabilities and financial position of the Authority at 31 December 2020 and of its income and expenditure for 2020
- have been properly prepared in accordance with Financial Reporting Standard (FRS) 102 The Financial Reporting Standard applicable in the UK and the Republic of Ireland, and
- have been properly prepared in accordance with the Companies Act 2014.

Basis of opinion

I conducted my audit of the financial statements in accordance with the International Standards on Auditing (ISAs) as promulgated by the International Organisation of Supreme Audit Institutions. My responsibilities under those standards are described in the appendix to this report. I am independent of the Authority and have fulfilled my other ethical responsibilities in accordance with the standards.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Conclusions related to going concern

The directors have prepared the financial statements on a going concern basis. As described in the appendix to this report, I conclude on

- the appropriateness of the use of the going concern basis of accounting by the directors and
- whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern.

I have nothing to report in that regard.

Opinion on matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, I report that in my opinion

- the information given in the report of the directors is consistent with the financial statements, and
- the report of the directors has been prepared in accordance with the Companies Act 2014.

I have obtained all the information and explanations that I consider necessary for the purposes of my audit.

In my opinion, the accounting records of the Authority were sufficient to permit the financial statements to be readily and properly audited, and the financial statements are in agreement with the accounting records.

The Companies Act 2014 also requires me to report if, in my opinion, the disclosures of directors' remuneration and transactions required by sections 305 to 312 of the Act are not made. I have nothing to report in that regard.

Appendix to the report

Responsibilities of the Directors

As detailed in the directors' report, the directors are responsible for

- the preparation of financial statements in the form prescribed under the Companies Act 2014
- ensuring that the financial statements give a true and fair view in accordance with FRS102
- ensuring the regularity of transactions
- assessing whether the use of the going concern basis of accounting is appropriate, and
- such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Responsibilities of the Comptroller and Auditor General

I am required under section 927 of the Companies Act 2014 to audit the financial statements of the Authority and to report thereon to the Houses of the Oireachtas.

My objective in carrying out the audit is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement due to fraud or error. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the ISAs, I exercise professional judgment and maintain professional scepticism throughout the audit. In doing so,

- I identify and assess the risks of material misstatement of the financial statements whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- I obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal controls.
- I evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures.

- I conclude on the appropriateness of the use of the going concern basis of accounting and, based on the audit evidence obtained, on whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my report. However, future events or conditions may cause the company to cease being a going concern.
- I evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Information other than the financial statements

My opinion on the financial statements does not cover the other information presented with those statements, and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, I am required under the ISAs to read the other information presented and, in doing so, consider whether the other information is materially inconsistent with the financial statements or with knowledge obtained during the audit, or if it otherwise appears to be materially misstated. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact.

Reporting on other matters

My audit is conducted by reference to the special considerations which attach to State bodies in relation to their management and operation. I report if I identify there are material matters relating to the manner in which public business has been conducted.

I seek to obtain evidence about the regularity of financial transactions in the course of audit. I report if I identify any material instance where public money has not been applied for the purposes intended or where transactions did not conform to the authorities governing them.

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Report of the C&AG (continued)

Report on information other than the financial statements, and on other matters

The directors have presented certain other information with the financial statements. This comprises the annual report including the report of the directors, the statement on internal control and the director's responsibility statement. My responsibilities to report in relation to such information, and on certain other matters upon which I report by exception, are described in the appendix to this report.

I have nothing to report in that regard.

Brich

Mark Brady For and on behalf of the Comptroller and Auditor General 4 June 2021

Statement of Financial Position

as at 31 December 2020

	Note	2020 €	2019 €
Non-current assets			
Property, plant & equipment	4	48,770	74,537
Deferred finance lease costs		-	112
	_	48,770	74,649
Current assets	_		
Inventory		2,265	2,490
Receivables	5	339,097	116,449
Deferred finance lease costs		113	325
Cash & cash equivalents	6	2,022,172	1,755,755
		2,363,647	1,875,019
Creditors: Amounts falling due within 1 year			
Payables	7	239,014	189,376
Deferred rent incentive	8	6,710	6,710
Finance lease obligations	9	2,063	2,063
Excess PAB levy income	10	799,118	617,025
Excess PIE audit firm levy income	10	717,177	628,966
Excess Departmental Grant Income	10	216,179	110,851
	_	1,980,261	1,554,991
Net current assets		383,386	320,028
Amounts falling due after 1 year			
Deferred rent incentive	8	25,469	32,180
Finance lease obligations	_	1,033	3,096
	_	26,502	35,276
Net assets before retirement benefits		405,654	359,401
Retirement benefits			
Retirement benefit Liability	11	(8,137,000)	(5,266,000)
Deferred exchequer retirement benefit funding	11	8,137,000	5,266,000
Net assets after retirement benefits		405,654	359,401
Reserves			
Income reserve		-	-
Capital account	12	48,770	74,537
Reserve fund	_	356,884	284,864
Members' funds	=	405,654	359,401

Approved and authorised for issue by the Board of directors and signed on its behalf:

Martin Sisk *Chairperson* 1 June 2021 Kevin Prendergast Chief Executive 1 June 2021

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Statement of Income and expenditure

for the year ended 31 December 2020

	Note	2020 €	2019 €
Revenue	13	4,252,501	4,144,177
Administrative expenses			
Staff costs	14	3,245,574	2,863,883
Directors' fees	15	40,943	37,669
Accommodation		260,717	260,493
Travel & subsistence	16	29,450	137,765
Legal and professional services	17	304,868	507,328
Office expenditure	18	62,166	85,344
Information technology		84,699	89,911
Professional development		97,269	106,850
Insurance		31,081	27,731
Auditor's remuneration	19	15,700	14,300
Depreciation		33,559	46,948
Total administrative expenses	_	4,206,026	4,178,222
Surplus/(Deficit) of income over admin expenses before finance costs		46,475	(34,045)
Finance costs	_	324	512
Surplus/(Deficit) of income over admin expenses after finance costs		46,151	(34,557)
Finance income	20	102	102
Surplus/(Deficit) for the year		46,253	(34,455)
Other comprehensive income			
Experience (losses) on pension scheme liabilities		(257,000)	(313,000)
Changes in assumptions		(1,915,000)	(507,000)
Adjustment to deferred exchequer pension funding		2,172,000	820,000
Total recognised surplus/(deficit) for the year		46,253	(34,455)

Approved and authorised for issue by the Board of directors and signed on its behalf:

Martin Sisk Chairperson 1 June 2021

Statement of Changes in Reserves and Capital Account

for the year ended 31 December 2020

	Income Reserve €	Capital Account €	Reserve Fund €	NET ASSETS €
Balance – 1 January 2019	-	90,075	303,781	393,856
Deficit for the year	(34,455)	-	-	(34,455)
Transfer from Income & Expenditure Account:	-	-	-	-
Income applied to capitalised asset acquisitions	(31,410)	31,410	-	-
Less: Amortisation applied in line with asset depreciation	46,948	(46,948)	-	-
Income receivable on reserve fund monies	(23)	-	23	-
Amounts payable from reserve fund (S. 933, 2014 Act)	18,940	-	(18,940)	-
Actuarial (loss) on pension liabilities	(1,437,000)	-	-	(1,437,000)
Adjustments to deferred exchequer pension funding	1,437,000	-	-	1,437,000
Balance – 31 December 2019 / 1 January 2020	-	74,537	284,864	359,401
Deficit for the year	46,253	-	-	46,253
Transfer from Income & Expenditure Account:	-	-	-	-
Income applied to capitalised asset acquisitions	(7,792)	7,792	-	-
Less: Amortisation applied in line with asset depreciation	33,559	(33,559)	-	-
Income receivable on reserve fund monies	(20)	-	20	-
Fine income - s.934	(72,000)	-	72,000	-
Actuarial (loss) on pension liabilities	(2,871,000)	-	-	(2,871,000)
Adjustments to deferred exchequer pension funding	2,871,000	-	-	2,871,000
Balance – 31 December 2020	-	48,770	356,884	405,654

Approved and authorised for issue by the Board of directors and signed on its behalf:

Martin Sisk Chairperson 1 June 2021

Statement of Cash Flows

for the year ended 31 December 2020

	Note	2020 €	2019 €
Net Cash inflow/(outflow) from operating activities	21	274,107	(365,243)
Cash flows from financing activities			
Interest received		102	103
Cash flows from investing activities			
Payments to acquire tangible fixed assets		(7,792)	(31,410)
Increase/(Decrease) in cash & cash equivalents in year		266,417	(396,550)
Reconciliation of net cash flow to movements in net funds			
Increase/(Decrease) in net funds in year	22	266,417	(396,550)
Net funds at 1 January		1,755,755	2,152,305
Net funds at 31 December		2,022,172	1,755,755

Approved and authorised for issue by the Board of directors and signed on its behalf:

Martin Sisk Chairperson 1 June 2021

Notes to Financial Statements

1. Basis of Preparation

These financial statements have been prepared under the historic cost convention in accordance with applicable legislation and with FRS 102 *The Financial Reporting Standard applicable in the United Kingdom and Ireland* issued by Financial Reporting Council in the UK for use in Ireland.

As the company does not trade for the acquisition of gain by its members, the directors have determined that a Statement of Income & Expenditure disclosing the surplus or shortfall for the year rather than a Profit & Loss account is appropriate as provided for in Section 291(5) of the 2014 Act. Similarly, the Statement of Financial Position provides all information that would otherwise be disclosed in the Balance Sheet.

In accordance with FRS 102, these Financial Statements comprise the Statement of Financial Position, Statement of Income & Expenditure, Statement of Changes in Reserves & Capital Account, Statement of Cash Flows, and Notes to the Financial Statements

2. Accounting policies applied

2.1 Non-current Assets - depreciation

Non-current assets are stated in the Statement of Financial Position at cost less accumulated depreciation. Depreciation is charged to the Statement of Income & Expenditure on a straight line basis, with the charge being calculated over assets' expected useful lives.

2.2 Non-current Assets purchased prior to establishment

Non-current assets owned and controlled by IAASA have been recorded by the Authority at cost. In addition to these assets, IAASA has the use of certain assets which were purchased by the Department of Enterprise, Trade & Employment ('the Department') prior to the Authority's establishment in 2005. Ownership of these assets was transferred to the Authority in 2020. Section 17 of FRS 102 sets out the rules for initial measurement of assets at the date of recognition. As the assets transferred were at least 15 years old, and transferred at no cost, they have been recognised in these financial statements at zero value.

2.3 Inventory

Stocks on hand at period end represent stocks of information technology consumables and office consumables and are stated at the lower of cost and net realisable value.

2.4 Revenue recognition

IAASA receives income from a number of sources to meet expenditure incurred in the conduct of its functions. In general terms, any amounts received which are in excess or fall short of the expenditure incurred are recognised as a creditor or debtor respectively. Section 921(1) of the 2014 Act provides that excess amounts reduce the amount payable for the following financial period. The basis of the funding and the accounting policy in relation to income recognition are set out below.

Source of income	Purpose	Recognition policy
	Levy Income	
Exchequer (<i>via</i> the Department)	Exchequer funds 40% of IAASA's net expenditure in the financial period not funded from the other sources listed below.	Recognised in line with expenditure incurred in the performance of the function in
Prescribed Accountancy Bodies	PABs fund 60% of IAASA's net expenditure in the financial period not funded from the other sources listed below.	 the financial period. Amounts received in excess of that amount are recognised as a
Public Interest Entity ('PIE') audit firms	PIE audit firms fund costs associated with the inspection of the quality of audits of PIEs	creditor.
Exchequer (via the Department)	Exchequer funds costs in relation to its functions under the Transparency Directive Regulations	_
Recognised Accountancy Bodies ('RABs')	RABs (PABs authorised to recognise auditors) fund costs associated with the adoption of Auditing Standards for use in Ireland	
Exchequer (via the Department)	The Reserve Fund is primarily used to defray costs relating to section 933 statutory enquiries. Levies where arising are charged to the Exchequer and PABs respectively in a 40:60 ratio under section 919 of the 2014 Act	Recognised on date of approval by the Minister.
	Non-levy Income	
Fine income	Income arising from fines imposed by IAASA on foot of statutory enquiries and investigations under sections 933 and 934 of the 2014 Act respectively is lodged to the Reserve Fund, and can be used solely to defray enquiry or investigation costs relating to the same section.	Recognised on date of settlement (if settled) or of High Court approval
Recoupment of investigation costs	Depending on the type of breach, investigations under section 934 of the 2014 Act are funded by either the subject of the investigation (the 'specified person'), or the RAB of which the specified person is a member.	Recognised on date of settlement (if settled) or of High Court approval
Third country audit entity fees	This income is used to offset costs associated with processing registration requests from non-EU auditors for recognition in Ireland.	Recognised when registered. Registration fees in excess of €40,000 must be returned to the Department.

2.5 Key management personnel

The responsibility for planning, directing and controlling the activities of IAASA rests exclusively with the board of directors and the Chief Executive, who is also a director.

2.6 Single Public Sector Pension Scheme

IAASA operates the Single Public Services Pension Scheme ("Single Scheme"), which is a defined benefit scheme for pensionable public servants appointed on or after 1 January 2013. Single Scheme members' contributions are paid over to the Department of Public Expenditure & Reform.

3. Critical accounting judgements and estimates

3.1 Retirement benefits

The position regarding IAASA's superannuation schemes is as set out in Note 11. Section 28.10(a) of FRS 102 defines Defined Contribution schemes as "post-employment benefit plans under which an entity pays fixed contributions into a separate entity (a fund) and has no legal or constructive obligation to pay further contributions or to make direct benefit payments to employees if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. Thus, the amount of the post-employment benefits received by the employee is determined by the amount of contributions paid by an entity (and perhaps also the employee) to a post-employment benefit plan or to an insurer, together with investment returns arising from the contributions". All other schemes are to be treated as Defined Benefit schemes.

In substance, the directors consider that the obligation to pay retirement benefits remains with IAASA, but that the Exchequer has committed to providing IAASA with sufficient funds to settle any such obligations on IAASA's behalf as they fall due, provided IAASA pays over employees' and the employer's contributions at rates specified by the Minister for Public Expenditure & Reform. Notwithstanding that the Exchequer has confirmed that it will bear all liabilities arising to IAASA employees (and their spouses, civil partners and children) in return for a fixed contribution, the directors remain of the view that the contractual obligation remains between the Authority and its employees. Consequently, the directors continue to account for the schemes as Defined Benefit schemes. Accordingly, the financial statements recognise both a Retirement Benefit Obligation and a Deferred Exchequer Retirement Benefit Funding receivable.

4. Non-current assets	IT Equipment	Office Equipment	Furniture & Fittings	Total
Rate of Depreciation	33.33%	20%	12.5%	
Cost	€	€	€	€
At 1 January 2020	145,302	50,738	88,341	284,381
Additions	7,792	-	-	7,792
Disposals	-	-	-	-
At 31 December 2020	153,094	50,738	88,341	292,173
Accumulated Depreciation				
At 1 January 2020	121,658	37,472	50,714	209,844
Charge for year	17,330	6,696	9,533	33,559
Disposals	-	-	-	-
At 31 December 2020	138,988	44,168	60,247	243,403
NET BOOK VALUE				
At 1 January 2020	23,644	13,266	37,627	74,537
At 31 December 2020	14,106	6,570	28,094	48,770

4.1 Non-current assets 2019	IT Equipment	Office Equipment	Furniture & Fittings	Total
Rate of Depreciation	33.33%	20%	12.5%	
Cost	€	€	€	€
At 1 January 2019	131,378	46,021	88,116	265,515
Additions	26,468	4,717	225	31,410
Disposals	(12,544)	-	-	(12,544)
At 31 December 2019	145,302	50,738	88,341	284,381
Accumulated Depreciation	-	-	-	-
At 1 January 2019	103,572	30,687	41,181	175,440
Charge for year	30,630	6,785	9,533	46,948
Disposals	(12,544)	-	-	(12,544)
At 31 December 2019	121,658	37,472	50,714	209,844
NET BOOK VALUE	-	-	-	-
At 1 January 2019	27,806	15,334	46,935	90,075
At 31 December 2019	23,644	13,266	37,627	74,537

2020 €	2019 €
-	-
236,000	-
103,097	116,449
339,097	116,449
	€ - 236,000 103,097

The PAB Debtor amount shown above refers to investigation costs incurred relating to a section 934 investigation, which are chargeable to the relevant PAB. Such costs are billed to the PAB at the conclusion of the investigation.

6. Cash and cash equivalents	2020 €	2019 €
Bank - notice deposit (Reserve)	303,823	303,803
Bank - notice deposit (Non-Reserve)	1,222,180	1,222,098
Bank - current	496,125	229,810
Cash on Hand	44	44
Total cash & cash equivalents	2,022,172	1,755,755
7. Payables	2020 €	2019 €
Pay and pay-related	146,281	73,361
Office of the Revenue Commissioners	6,187	3,458
Legal and professional services	38,819	75,522
Other	47,727	37,035
	239,014	189,376

8. Lease of accommodation, deferred rent incentive

Rents due under leases are paid to the lessor by the Office of Public Works ('OPW') and are recouped by the OPW from IAASA on a quarterly basis by agreement. Rents are charged to the Statement of Income & Expenditure in the year to which they relate.

Under the lease agreement concluded in 2005 in respect of the second floor, Willow House, Millennium Park, Naas, IAASA benefited from a rent free period at the commencement of this lease. The value of the incentive has been spread across the life of the lease. This treatment has resulted in a charge of €27,652 in the financial statements at the date of incorporation and a corresponding deferred rent incentive, which will be released to the Statement of Income & Expenditure over the period of the lease.

Under the lease agreement concluded in 2016 in respect of the first floor, Willow House, IAASA benefited from a further six month rent free period from the commencement of this lease to 14 March 2017. The value of the incentive will be spread across the life of the lease, i.e., to 14 September 2025. This treatment has resulted in a charge of €40,630 in the financial statements and a corresponding deferred rent incentive, which will be released to the Statement of Income & Expenditure over the period of the lease.

The value of these incentives at 31 December to be released to the Statement of Income & Expenditure:

	2020	2020		9
	First Floor €	Second Floor €	First Floor €	Second Floor €
- within one year	5,258	1,452	5,258	1,452
- in two to five years	19,598	5,872	21,032	5,808
- in more than five years	-	-	3,824	1,516
	24,856	7,324	30,114	8,776

9. Finance Costs

IAASA acquired office equipment in July 2017 by way of finance lease. The period of the lease is 60 months, and total payments of €10,317 will be made in this period. At the end of the lease period, ownership of assets (with a cash value of €8,250 in July 2017) will pass to IAASA.

The value of the financial obligation accruing to IAASA as at 31 December:

	2020 €	2019 €
- within one year	2,063	2,063
- in two to five years	1,033	3,096
- in more than five years	<u>-</u>	-
	3,096	5,159

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10. Exchequer Grant Debtor/PAB Levy Carry Forward

As outlined in Note 2, income is received from a number of sources. The amounts recognised together with year end balances are set out below.

10.1 Calculation of Net Expenditure		2020 €	2019 €
Gross Expenditure per Statement of Income & Expenditure		4,206,026	4,178,222
Adjust for:			
Unamortised amount of income used for capital acquisitions		(25,767)	(15,538)
Finance costs		324	512
Expenditure related to the Reserve Fund (Note 2.4)		-	(18,940)
		4,180,583	4,144,256
Less:			
Section 934 settlement: contribution to legal costs		50,000	-
Section 934 investigation costs payable by RAB		236,000	-
Non-reserve fund interest receivable		82	79
Liquidator registration		-	2,500
Income from third country audit entity registration		31,490	39,926
Net Expenditure for the year		3,863,011	4,101,751
Net expenditure attributable to the Exchequer			
i. Transparency Directive (100%) (Note 2.4)	790,341		
ii. Obligations under the 2014 Act (40% of balance)	429,984	1,220,325	1,303,743
Net expenditure attributable to the PABs			
i. Audit Standards Adoption (100%) (Note 2.4)	400,905		
ii. Obligations under the 2014 Act (60% of balance)	644,977	1,045,882	1,343,975
Net expenditure attributable to the PIE Audit Firms		1,596,804	1,454,033
		3,863,011	4,101,751

10.2 Calculation of Grant Debtor / Levy Carry Forward	Exchequer	PAB's	PIE - Audit Firms	Total
Opening balance 1 January 2020	(110,851)	(617,025)	(628,966)	(1,356,842)
Income for specified purposes				
Adoption of audit standards		400,905		400,905
Inspection of PIEs			1,596,804	1,596,804
Transparency Directive	790,341			790,341
Net expenditure	429,984	644,977		1,074,961
Income recognised in I&E (Note 13)	1,220,325	1,045,882	1,596,804	3,863,011
Amounts receivable	(1,325,653)	(1,227,975)	(1,685,015)	(4,238,643)
Movement 2020	(105,328)	(182,093)	(88,211)	(375,632)
Balance carried forward 31 December 2020	(216,179)	(799,118)	(717,177)	(1,732,474)

11. Retirement Benefits

11.1 Overview

Section 926(1) of the 2014 Act provides that IAASA may only establish a superannuation scheme with the approval of the Minister, given with the consent of the Minister for Public Expenditure & Reform ('the Ministers'). IAASA prepared and submitted proposals to the Ministers in respect of employees and employees' spouses, civil partners & children (based upon the civil service defined benefit 'Model Schemes'). The schemes, which were submitted pursuant to the corresponding provision of the 2003 Act, were approved by the Ministers on 29 November 2010 and 5 December 2012 respectively. The schemes are based on the civil service 'model' schemes as described on the www.cspensions.gov.ie website. Benefits under these schemes are based on the members' final salary.

Employees who joined the public service since 1 January 2013 are members of the Single Scheme (as set out in Note 2.6). This is a defined benefit scheme, with benefits based on career-average earnings.

In summary, the arrangements for all schemes are that:

- i. IAASA employees' scheme contributions are paid to the Department;
- IAASA pays an employer contribution to the Department, the rate of which is set by the Minister for Public Expenditure & Reform. The rate applicable in 2020 was 25% [2019: 25%], capped at a maximum of three time the employee contribution for members of the Single Scheme;
- iii. in return for the payment to it of the employees' and employer's contributions, the Department has committed that any benefits due to IAASA employees, and/or their spouses, civil partners and children will be met in full by the Exchequer as they fall due.

Scheme liabilities represented by the present value of future payments earned by IAASA staff to date are measured on an actuarial basis using the projected unit method. Pension costs reflect benefits earned by IAASA staff in the period and are shown net of employee pension contributions, which are retained by the Department. The amount to be included in the financial statements for the Deferred Exchequer Retirement Benefit Funding amount is estimated at an amount equal to the estimate of the obligation for the pension scheme liabilities.

Actuarial gains or losses arising from changes in actuarial assumptions and from experience surpluses and deficits are recognised in the Statement of Income & Expenditure for the year in which they occur and a corresponding adjustment is recognised to the balance for Deferred Exchequer Retirement Benefit Funding.

Employer contributions, which are charged at a rate imposed by the Minister for Public Expenditure & Reform and retained by the Exchequer, are charged or credited to the Statement of Income & Expenditure to the extent that they exceed or fall short of pension costs respectively as described above.

11.2 Actuarial valuation

IAASA has commissioned an actuarial valuation of accrued liabilities at the balance sheet date, and the cost of benefits (service cost) accrued during the year. This valuation, which was based on the Projected Unit method, is premised on the following assumptions:

	At 31-12-2020	At 31-12-2019
Rate of increase in salaries	2.50%	2.50%
Rate of increase in pensions in payment	2.00%	2.00%
Discount rate	0.80%	1.30%
Inflation assumption	1.50%	1.50%
Life expectancy at age 70:		
Current pensioners - male	17.4 years	17.9 years
Current pensioners - female	19.7 years	20.2 years
Future pensioners - male	18.8 years	18.4 years
Future pensioners - female	21.3 years	20.8 years

Based on the above, the present value of liabilities at the balance sheet date is $\leq 8,137,000$ [2019: $\leq 5,266,000$], and the service cost (calculated on the foregoing assumptions) for the year is $\leq 416,000$ [2019: $\leq 317,000$]. Certain of IAASA's staff, who have accumulated service elsewhere in the public service, have not to date exercised the option to transfer said service to IAASA.

11.3 Analysis of total pension costs charged to Statement of Income & Expenditure	2020 €	2019 €
Total employer contribution	468,369	410,275
*Current service cost	648,000	546,000
Interest cost	68,000	77,000
Adjustment to deferred Exchequer pension funding	(716,000)	(623,000)
Total charged to Statement of Income & Expenditure	468,369	410,275

*Employee contributions totalling €231,874 [2019: €228,689] have been included in the calculation of the current service cost.

11.4 Movement in net pension liability	2020 €	2019 €
Net Pension Liability at 1 January	5,266,000	3,829,000
Current Service Cost	648,000	546,000
Interest Cost	68,000	77,000
Experience (gains) on scheme liabilities	257,000	313,000
Changes in assumptions	1,915,000	507,000
Benefits paid in the year (rounded)	(17,000)	(6,000)
Net Pension Liability at 31 December	8,137,000	5,266,000

11.5 History of scheme liabilities and experience (gains)/losses	2020 €	2019 €	2018 €	2017 €	2016 €
Scheme liability	8,137,000	5,266,000	3,829,000	3,328,000	2,665,000
Experience (gains) on scheme liabilities	257,000	313,000	279,000	83,000	23,000
Changes in assumptions	1,915,000	507,000	(261,000)	204,000	568,000

12. Capital account

The capital account represents the unamortised value of income used for capital purposes (i.e. asset acquisitions).

13. Revenue

13.1 Approved Programme of Expenditure

IAASA's Programme of Expenditure for the year, as approved by the Minister under section 911(1) of the 2014 Act, was €6,101,000 [2019: €6,151,000] as laid out below. This includes exchequer funding (via the Department's vote 32, subhead C12) to a maximum of €955,000 [2019: €1,068,000] made available during the year in respect of IAASA's functions under the Transparency Directive. The audit inspections and audit standards adoption functions were funded by PIE audit firms and RABs respectively.

	Exchequer €	PABs €	PIE Audit Firms €	Total €
Recurrent expenditure	987,000	1,454,000		2,441,000
Approved allocation in respect of audit standards adoption		391,000		391,000
Approved allocation in respect of audit investigation activities			2,314,000	2,314,000
Approved allocation in respect of Transparency Directive activities	955,000			955,000
Total	1,942,000	1,845,000	2,314,000	6,101,000

The foregoing amounts totalling \in 6,101,000 were used as a basis for billing the respective funders in 2020, less amounts due to these funders at the start of the year totalling \in 1,356,842. Net expenditure for the year amounted to \in 3,863,011. Further analyses of these amounts are disclosed in Note 10, including the balance due to funders at year end of \in 1,732,474.

13.2 Analysis of income	2020 €	2019 €
Recurrent income under the 2014 Act		
Exchequer grant income: vote 32, subhead C12	429,984	688,763
PABs' levies	644,977	1,033,144
Income in respect of Transparency Directive Activity		
Exchequer grant income: vote 32, subhead C12	790,341	614,980
Income in respect of audit standards adoption		
RABs' levies	400,905	310,831
Income in respect of audit inspection activities		
PIE Audit Firms	1,596,804	1,454,033
Total income from funders	3,863,011	4,101,751
Reserve fund income		
Amounts receivable in respect of fines (section 934)	72,000	-
Income in respect of liquidator registration		
Application fees received from liquidators	-	2,500
Income in respect of third country audit entity registration		
Registration fees received from third country audit entities	31,490	39,926
Recoupment of investigation costs		
Section 934 settlement: contribution to legal costs	50,000	-
Section 934 investigation costs payable by RAB	236,000	
	4,252,501	4,144,177

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14.Staff Costs	2020 €	2019 €
Salaries	2,512,422	2,222,716
Employer PRSI Contributions	264,783	230,892
Employer Retirement Benefit Contributions	468,369	410,275
	3,245,574	2,863,883

The average number of employees during the year was 29 [2019: 29]. IAASA's complement of full time staff at 31 December 2020 was 30 [2019: 29]. IAASA employees are paid on the basis of salary scales analogous with civil service grades. These salaries represent total pay and IAASA does not pay overtime or similar allowances.

In accordance with Department of Public Expenditure & Reform requirements, an analysis of total employee remuneration based on their paypoint at 31 December for those earning over €60,000 is set out below:

	2020	2019
€60,000 to €69,999	2	2
€70,000 to €79,999	1	2
€80,000 to €89,999	5	4
€90,000 to €99,999	3	8
€100,000 to €109,999	9	5
€110,000 to €119,999	2	-
€120,000 to €129,999	-	-
€130,000 to €139,999	-	-
€140,000 to €149,999	-	-
€150,000 to €159,999	-	1
€160,000 to €169,999	1	-
	23	22

15. Board fees and expenses

Fees are payable to board members at a rate specified from time to time by the Minister for Public Expenditure & Reform. In accordance with Department of Public Expenditure & Reform regulations and the Code, fees are not payable to certain board members who are also public servants.

	2020 €	2019 €
Martin Sisk	11,970	11,970
David Devlin	3,163	7,695
Etain Doyle	3,163	7,695
Clodagh Hegarty	4,551	-
Aisling Kennedy	443	-
Nicole Lappin	5,406	7,695
Aisling McArdle	7,695	2,614
Ronan Nolan	4,551	
	40,942	37,669

In addition, a total of €2,635 [2019: €10,976] was incurred by board members during the year in furtherance of their duties. These amounts include both expenses paid directly to board members and those incurred by IAASA on their behalf. Expenses paid to or incurred on behalf of the Chief Executive, who is also a board member, totalled €5,722 [2019: €11,002], as detailed in Note 25.

16. Travel & subsistence	2020 €	2019 €
National	12,279	65,485
International	17,171	72,280
	29,450	137,765

These amounts include travel and subsistence paid to board members. The total paid to board members (excluding the Chief Executive) for national travel and subsistence in 2020 is €1,310 [2019: €4,939] and for international travel and subsistence in 2020 is Nil [2019: Nil]

17. Consultancy, legal and professional services	2020 €	2019 €
Consultancy		
Legal Advice		
- General	28,236	68,535
- Registration of liquidators	-	18,074
- Committees of enquiry - section 933	-	18,940
- Committees of investigation - section 934	106,781	171,898
- Brexit	59	48,569
PR Services	610	-
Recruitment Services	10,742	10,740
GDPR/Data Access Requests	1,215	43,033
Professional Services	147,643	379,789
Financial statement review (Transparency Directive)	59,365	45,510
Committees of investigation - section 934	34,599	31,101
Internal audit & actuarial services	27,428	16,063
Board training & evaluation	1,353	2,614
Employee wellbeing programs	2,040	8,696
Branding & design services	7,421	18,757
Architectural and associated works	12,826	4,798
HR Support	12,193	-
	157,225	127,539
Total	304,868	507,328

All consultancy costs are business-as-usual costs.

	2020	2019
The following amounts are included in office expenditure totalling €62,166 [2019: €85,344]:	€	€
Internal		
Meals/beverages	35	192
Flowers/gifts	215	283
External		
Meals/beverages	118	480
Flowers/gifts	353	-
	721	955
19. Auditor's remuneration	2020	2019
19. Auditor's remuneration	€	€
Audit of company financial statements	15,700	14,300

The Office of the Comptroller & Auditor General does not provide non-audit services to IAASA and no services other than statutory audit services were provided by the Comptroller & Auditor General during the year.

20. Finance income - analysis of interest receivable

Notice deposit accounts	Reserve Fund €	Non-Reserve €	TOTAL €	2019 €
Gross interest receivable	34	139	173	173
DIRT	(14)	(57)	(71)	(71)
Net interest receivable	20	82	102	102

21. Reconciliation of surplus for the year to net cash from operating activities

	2020 €	2019 €
Surplus/(Deficit) for the year	46,253	(34,455)
Non Operating Items:		
Less: Finance income	(102)	(103)
Add:	46,151	(34,558)
Increase in payables	49,638	10,174
Increase/(Decrease) in excess PABs levy income	182,093	(352,179)
Increase/(Decrease) in excess departmental grant income	105,328	(37,799)
Increase in excess PIE levy income	88,211	30,894
(Increase) in receivables	(222,648)	(19,189)
Decrease in inventory	225	408
Decrease in deferred finance lease costs	324	512
(Decrease) in finance lease obligations	(2,063)	(3,744)
(Decrease) in deferred rent incentive	(6,711)	(6,710)
Depreciation	33,559	46,948
	227,956	(330,685)
Net cash inflow/(outflow) from operating activities	274,107	(365,243)

22. Analysis of changes in net funds	Cash at bank & on hand €	Cash on fixed term deposit (non-Reserve) €	Cash on fixed term deposit (Reserve) €	TOTAL €
Balance at 1 January 2020	229,854	1,222,098	303,803	1,755,755
Cash flow for year	266,315	82	20	266,417
Balance at 31 December 2020	496,169	1,222,180	303,823	2,022,172

23. Taxation

IAASA is a non-commercial state-sponsored body for tax purposes and, accordingly, income and capital gains arising, if any, are not liable to income tax or capital gains tax respectively. IAASA is not, however, exempt from Deposit Interest Retention Tax.

24. Financial commitments

24.1 Capital commitments

There are no capital commitments as at 31 December 2020.

24.2 Rental commitments

IAASA's premises are leased on behalf of the State by the OPW. IAASA in turn rents the premises from the OPW, but has provided no undertakings in this regard. Given that IAASA is not a party to the lease, it has no rental commitments in the coming twelve months. Rental commitments under the lease in the coming twelve months, which are payable by the OPW, will be \in 195,646 [2019: \in 195,646]

25. Chief Executive's salary & expenses

Mr Kevin Prendergast was appointed as Chief Executive on 14 November 2016. His remunerations is detailed below. The amount is approved by the Minister with the consent of the Minister for Public Expenditure & Reform. The Chief Executive was not entitled to receive a board fee, and the performance related bonus scheme was not in operation in 2020. Mr Prendergast remains a member of the Civil Service Pension Scheme. The foregoing represents the Chief Executive's total remuneration package for the period.

	2020 €	2019 €
Gross salary	162,934	149,405
	162,934	149,405

The Chief Executive is an *ex-officio* director of the company. Expenses incurred directly by the Chief Executive in the performance of his duties and/or by IAASA on behalf of the Chief Executive are disclosed hereunder.

	2020 €	2019 €
Professional memberships	1,482	1,465
Travel & subsistence, incl. air fares	2,940	7,742
Mobile phone costs	475	986
Internet Services	110	242
Incidentals	765	567
	5,772	11,002

26. Related party transactions

26.1 Directors

Details of all payments made to IAASA non-executive directors and the Chief Executive are set out in notes 15 and 25 respectively. There were no other transactions with directors during the year [2019: nil], and no balances outstanding at the reporting date [balance at 31 December 2019: nil].

26.2 Key management personnel

The responsibility for planning, directing and controlling the activities of IAASA rests exclusively with the board of directors and the Chief Executive, who is also a director. As alluded to above, all payments made to these key management personnel are set out in notes 15 and 25 respectively.

26.3 Other related parties

There were no other related party transactions during 2020 or 2019 and there were no amounts outstanding at either year end.

27. Board members – disclosure of transactions

In accordance with the Code, IAASA has in place a code of business conduct for board members. The code of business conduct includes guidance in relation to the disclosure of interests by board members and these procedures have been adhered to by the board during the year covered by these financial statements. During the year under review, there were no financial transactions with directors other than the payment of board fees and expenses detailed in note 15. There were no occasions whereby a board member disclosed a financial interest during 2020.

28. Approval of the Financial Statements

The financial statements were approved and authorised for issue by the board of directors on 1 June 2021

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